



# STMicroelectronics & the worldwide market. Strategies and difficulties

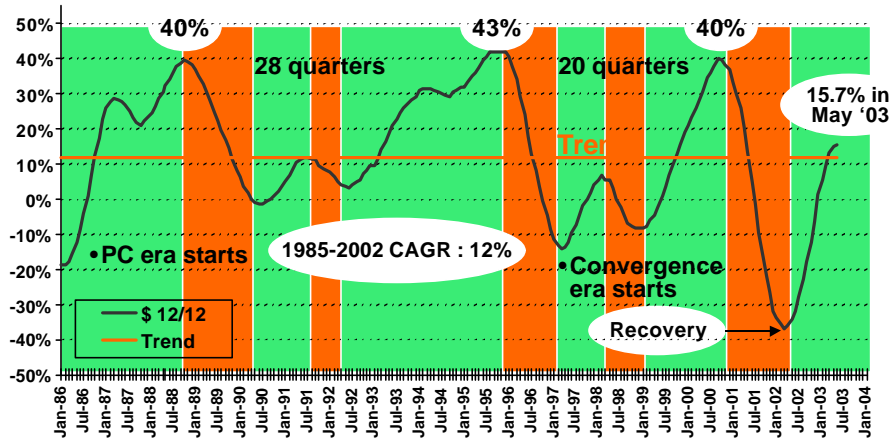
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STMicroelectronics

## Content

- 👉 Return to growth : Year 2003
- 👉 Market forecast 2003-2008 :
- 👉 Value-added food chain analysis
- 👉 What makes STMicroelectronics special

## The semiconductor market cycle May 2003

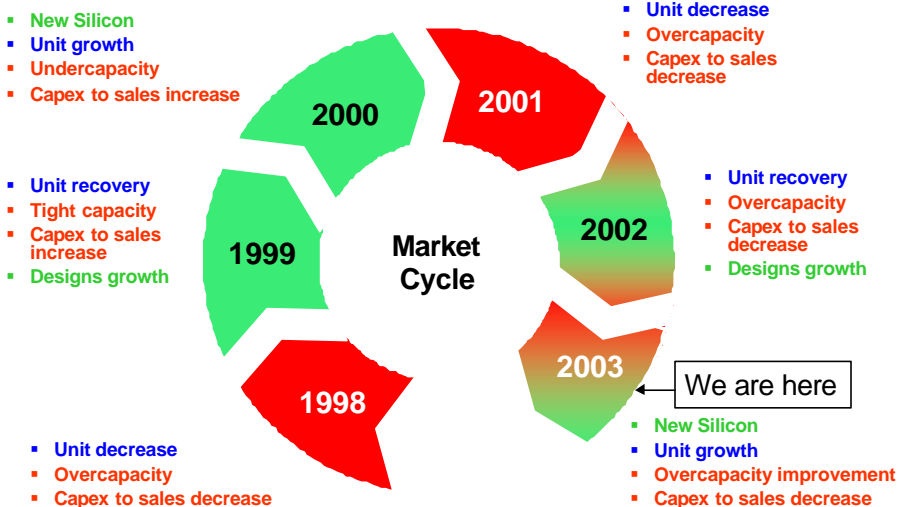


Source : WSTS



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## Where are we in the cycle ?

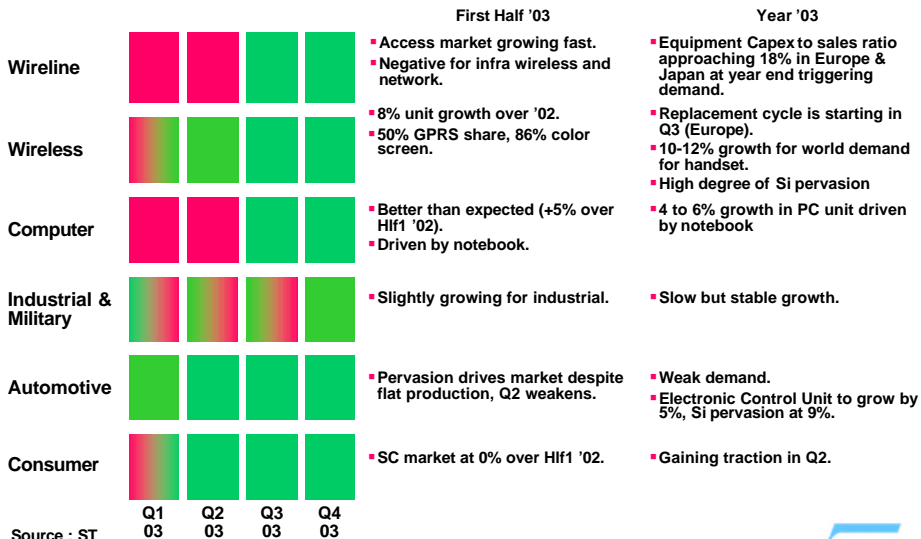


Source : ST



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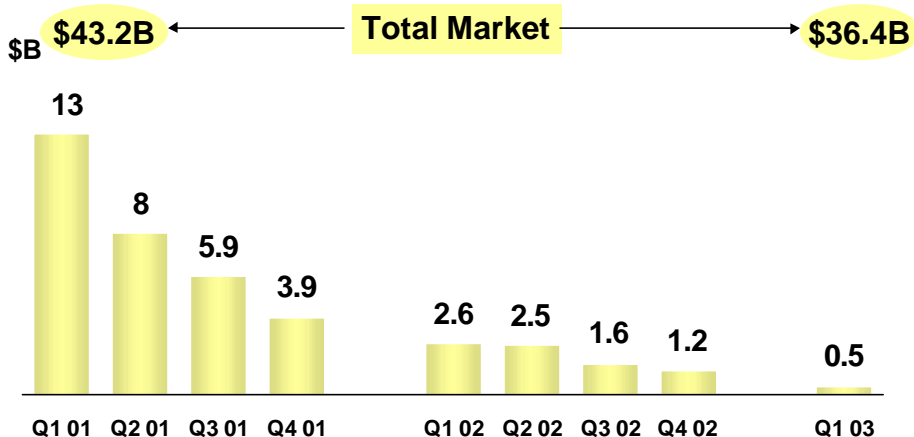
## End-demand for semiconductors



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## Semiconductor inventory

Semiconductor excess inventory at quarters end in electronic supply chain

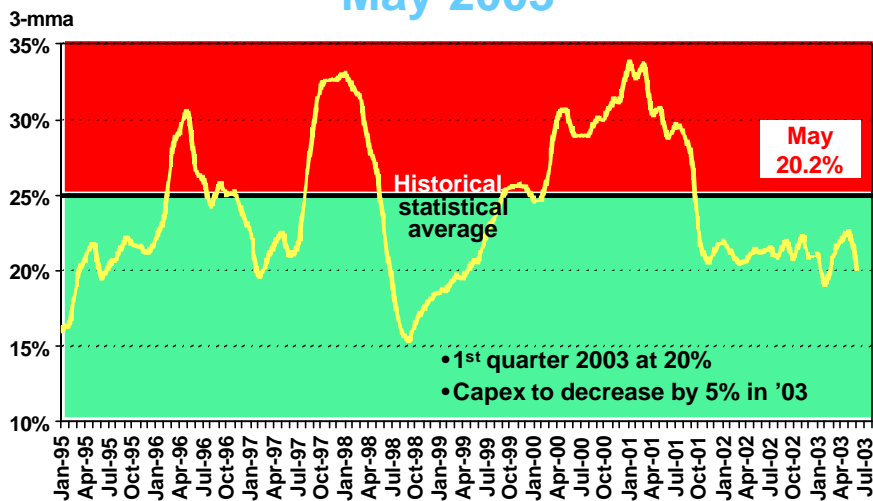


Source : iSuppli



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## Capex to sales ratio May 2003

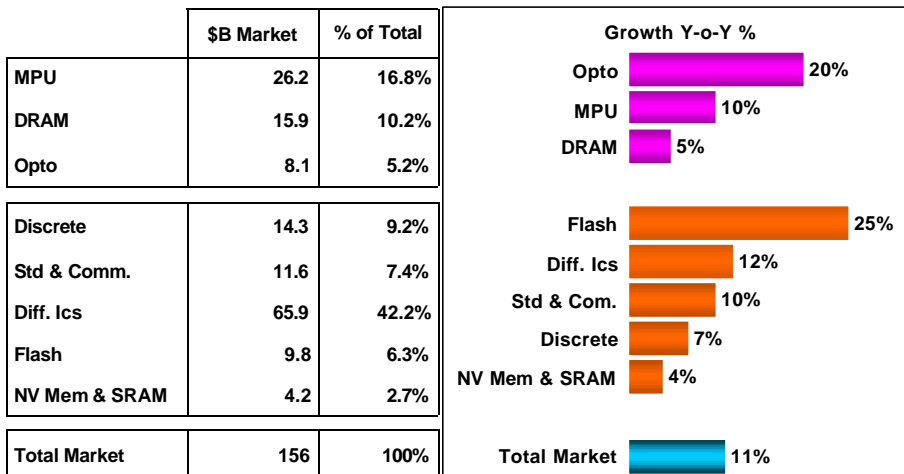


Source : VLSI Research



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## Semiconductor market growth in 2003 Product families



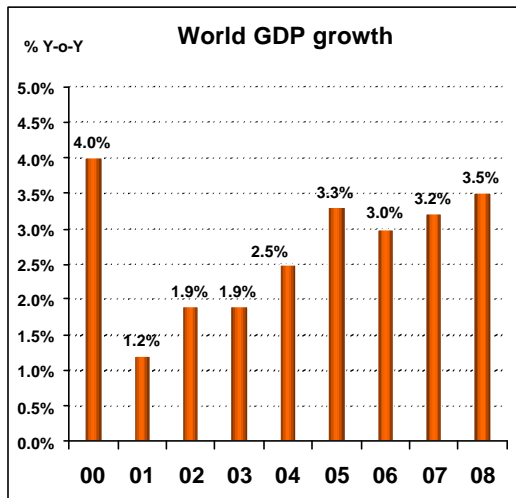
Source : ST



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## Macroeconomic trends

- Very soft recovery but no recession in 03.
- Overcapacity crisis in the US is ending in 03, and in 04 in high tech.
- US investment restart should gradually benefit to Europe mid-2004.
- 03 and 04 are showing modest consumer spending increase.
- World growth should resume late 04 and be better spread across regions than during the 90-00 period.



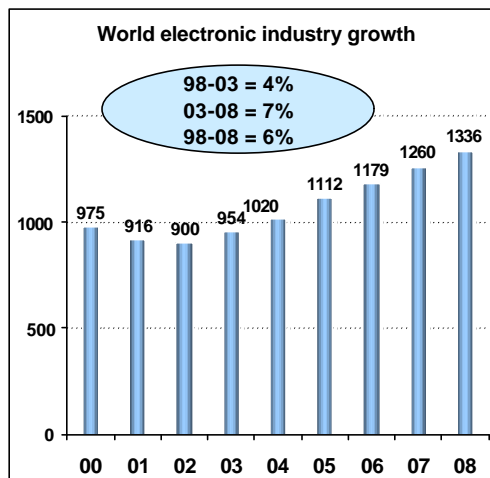
Source : BIPE



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## Electronic industry trends

- Electronic industry growth pattern should be :
  - Gradual recovery starting 03 driven by economic recovery and replacement of installed-base in 2004-2005.
  - New killer app. (consumer and automotive) emerging late in the period.
- Following a low growth period between 1998 and 2003, electronic industry is catching up.
- 98-08 CAGR is at 5.6% ; 2 percentage points below the long-term trend.

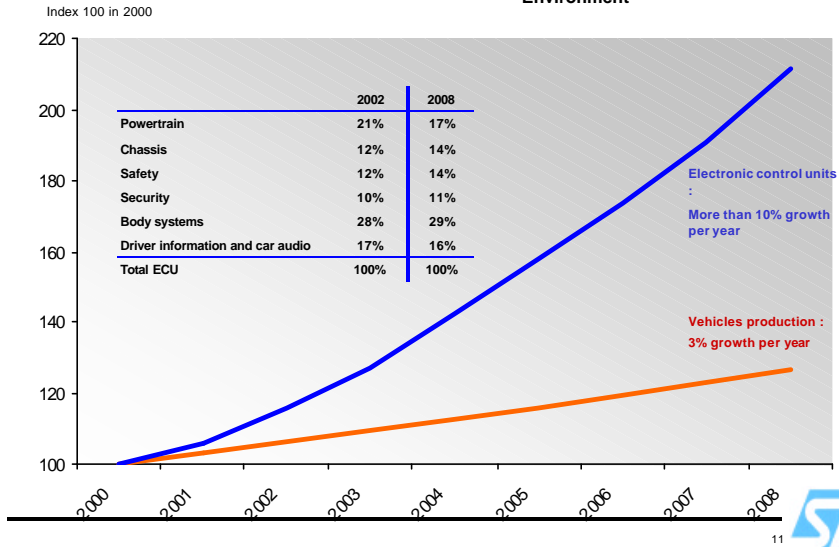


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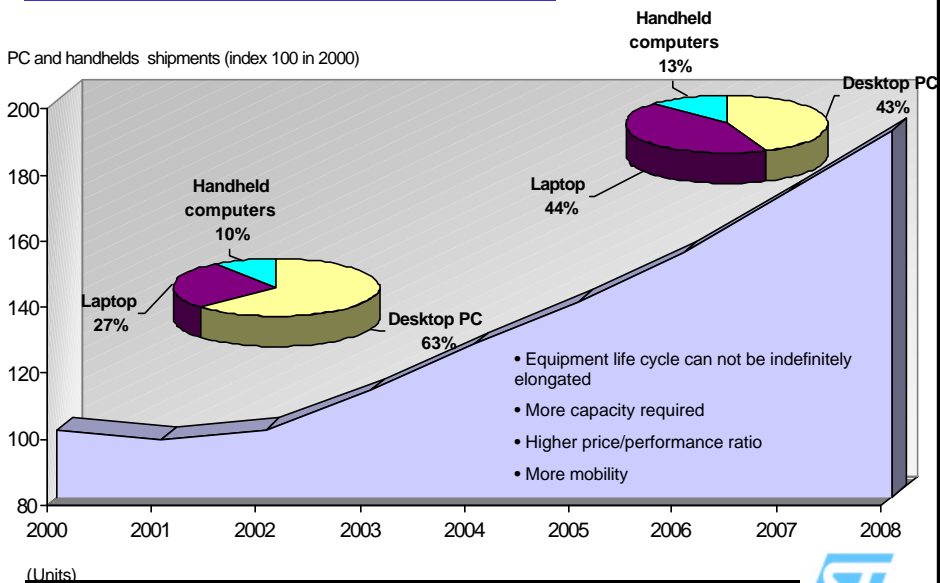
## Automotive market : increasing pervasion

- More security
- Higher level of confort
- Multimedia and telematics fast penetration
- Environment

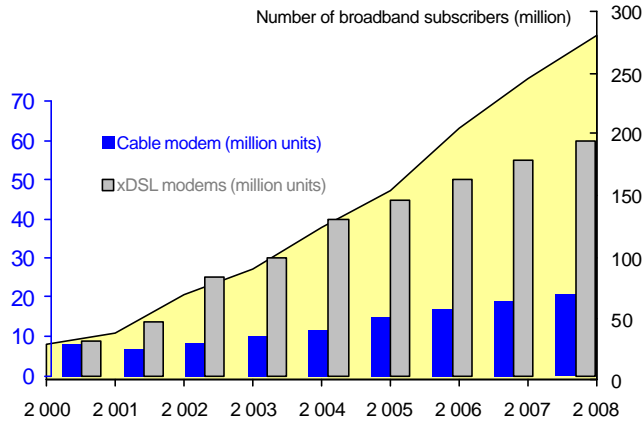


## PC demand : replacement postponing close to the end

PC and handhelds shipments (index 100 in 2000)



## Access : increasing demand for broadband equipments



- Fast development of households' equipment in most advanced and in developing countries : the number of subscribers will triple during the next five years

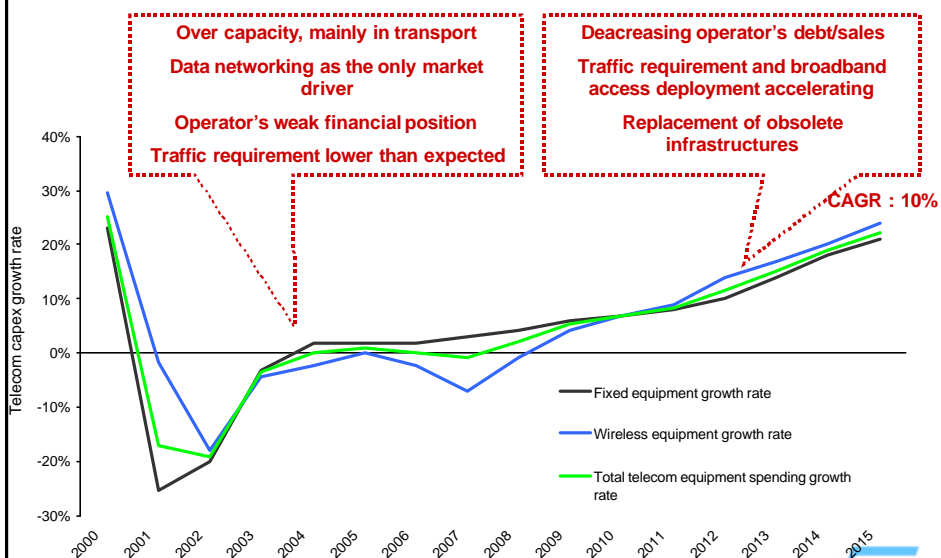
- Churn increases equipments demand

- Replacement demand is starting with ADSL 2, 2+ and VDSL

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## Telecom equipment spending : high recovery in the long run



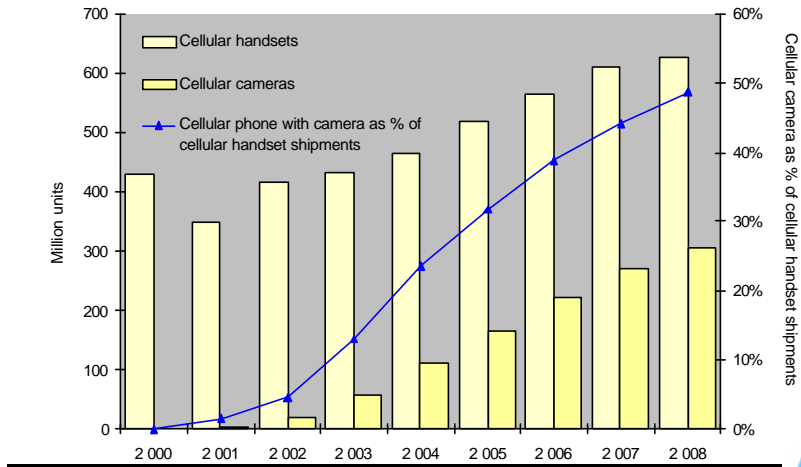
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## Cellular phones : from voice to multimedia communication



- higher level of replacement
- More silicon inside



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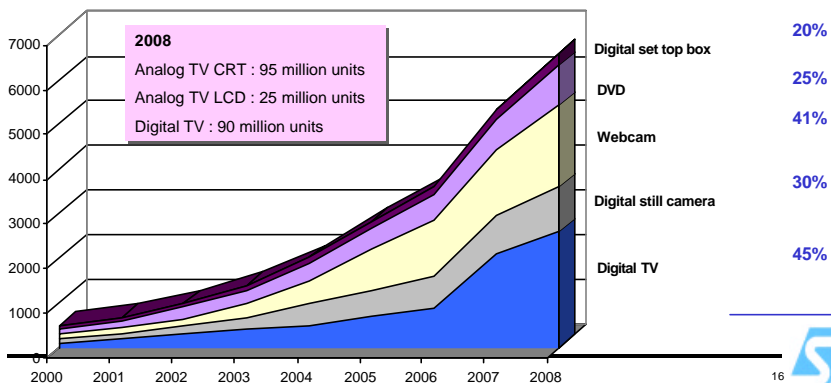
## Consumer : home digitalization

volumes driven by

- **convergence / connectivity / interactivity**
- **More devices and more functionalities**
- **price decrease** : more people have access to more devices
- increasing equipment rate
- accelerating replacement rate of equipments

Expected CAGR  
for the next 5 years  
(2008 over 2003)

Digital consumer demand in volume  
(index 100 for each application in 2000)

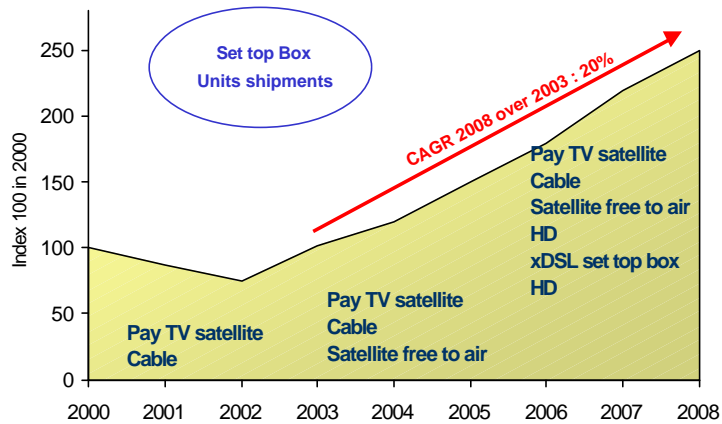


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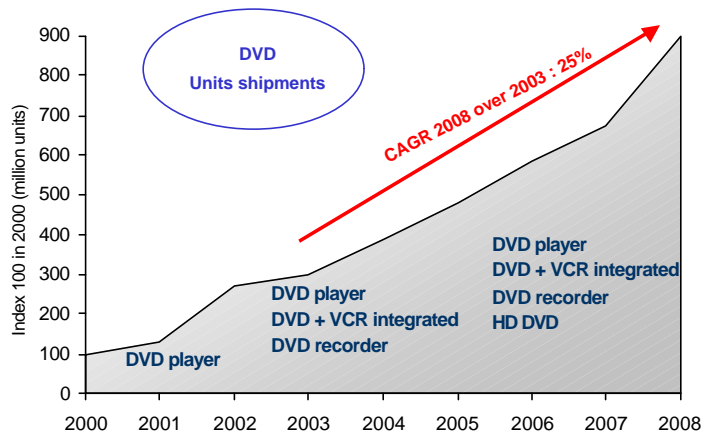
## Digital Video : more complexity for more functionalities and higher quality



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## Digital Video : more diversity and higher price performance ratio



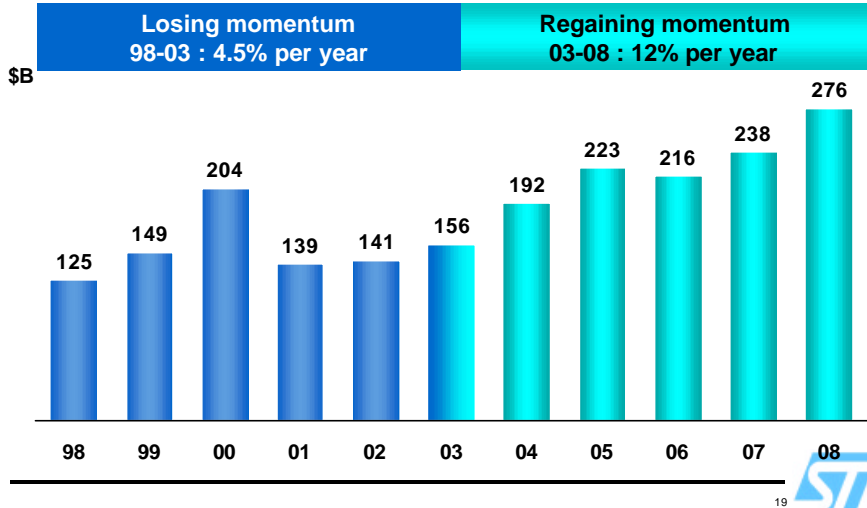
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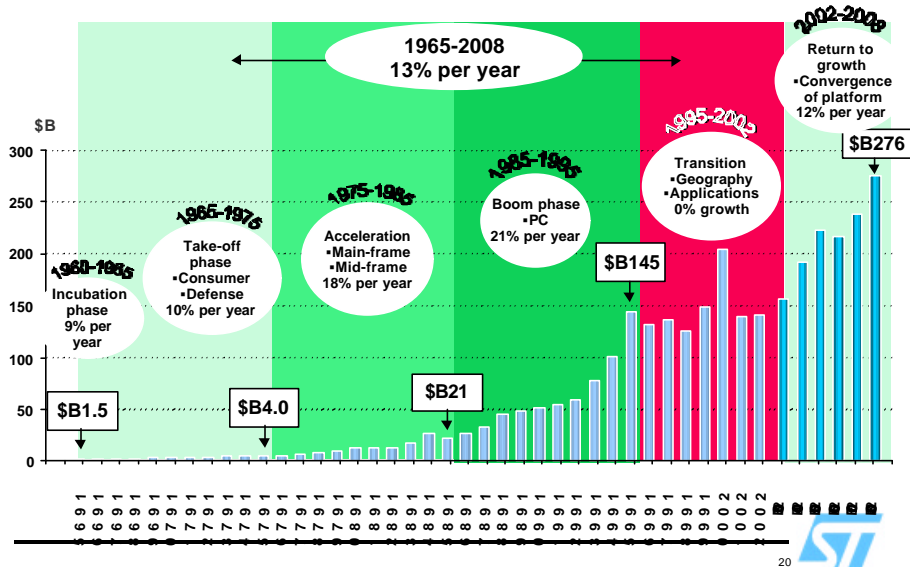
# World semiconductor market

## A ten-year perspective

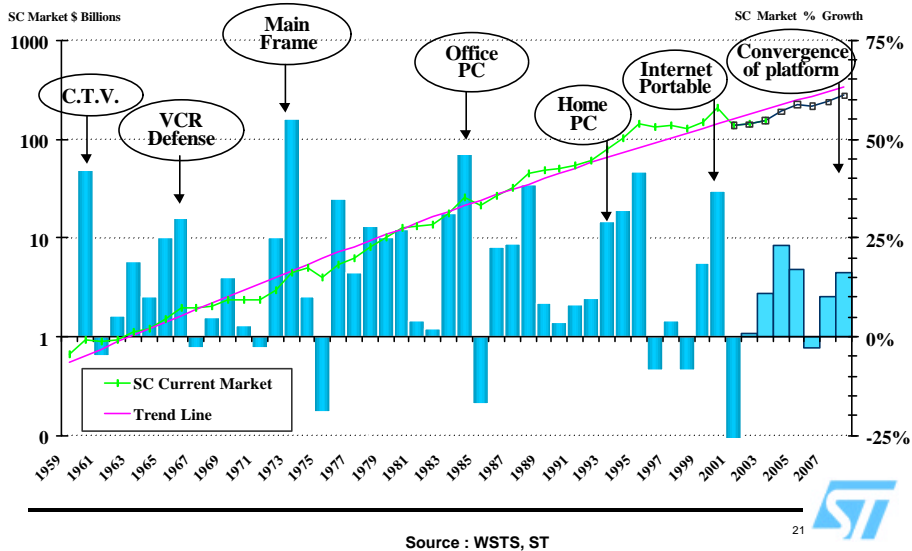
98-08 : 8.2% per year



## Reference scenario : Yearly growth



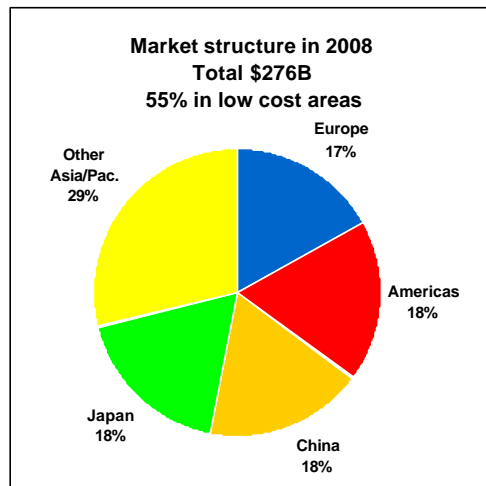
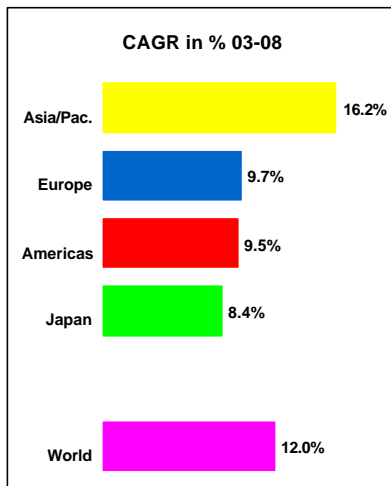
## Reference scenario : Semiconductor market long-term trend



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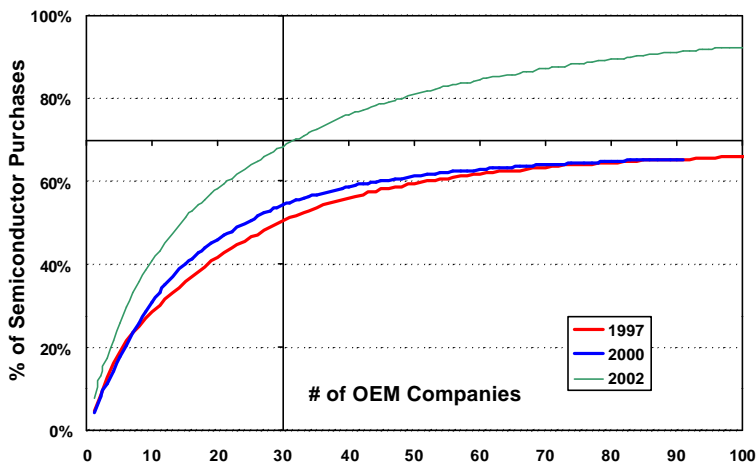
## Reference scenario : regional market structure



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## OEM customers concentration evolution Strong move since 1997

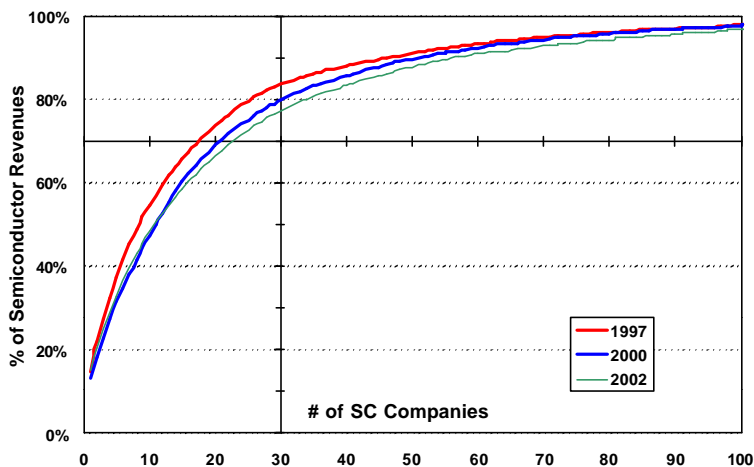


Sources: Gartner Dataquest, iSuppli

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## Semiconductor vendors concentration evolution Slow move since 1997



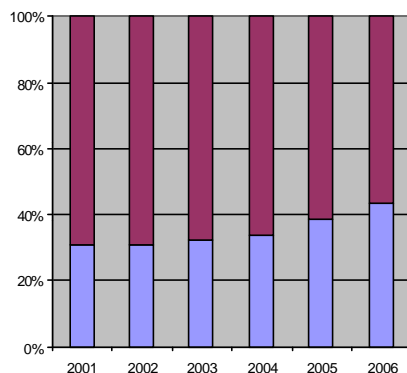
Sources: Gartner Dataquest, iSuppli

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## ODMs & EMS in Semiconductor Purchasing Trends

Semiconductor purchasing evolution



In 2008, we estimate that 55% of semiconductor purchase will be from EMS & ODMs

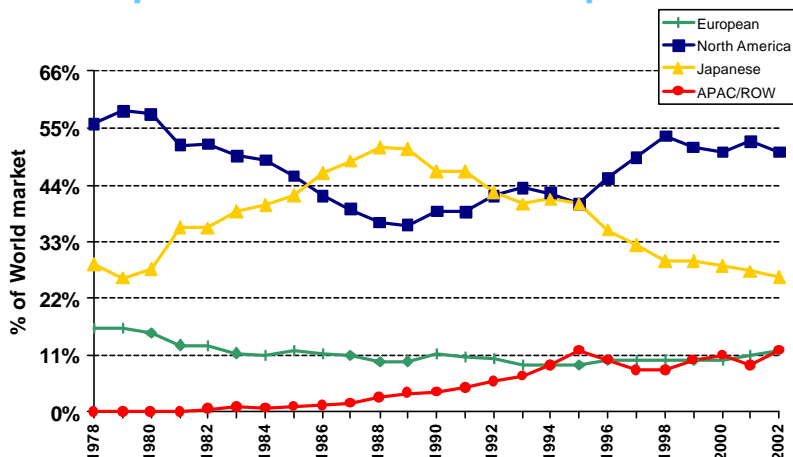
■ Semiconductor spend for OEMs directly  
■ Semiconductor spend for EMS and ODMs

Source: isuppli, february 2003



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## Worldwide semiconductor market share by vendor base region Japanese are still a world power



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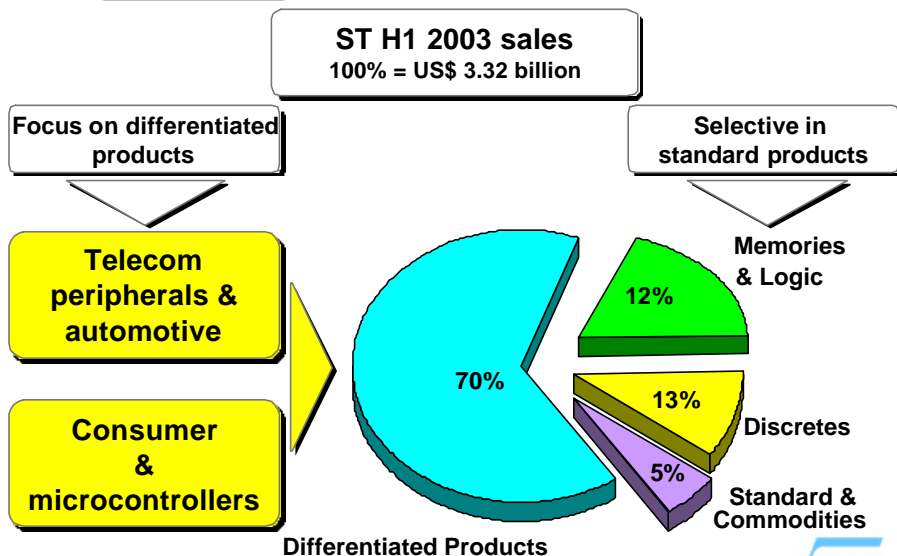
## What makes STMicroelectronics special ?

- a) Focus on differentiated products
- b) Selective presence in standard products
- A well balanced portfolio
- Pioneering System-on-Chip solution
- Focusing on high growth applications
- Leading global customer base
- Strategic alliances
- Global manufacturing presence
- Global geographical presence
- The people that make things happen



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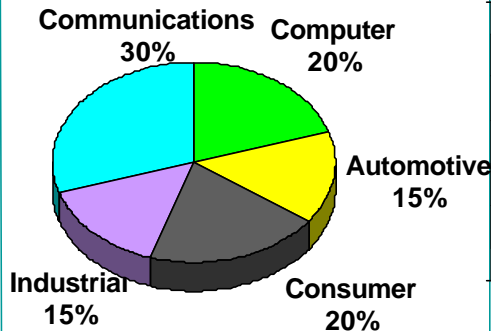
### Broad portfolio



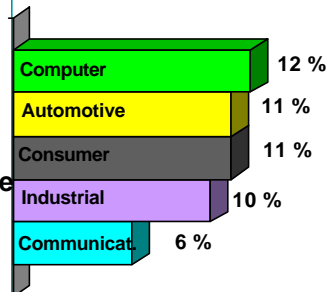
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## Balanced sales in **high growth** market segments

**ST H1 2003 sales\***  
100%=US\$ 3.32 billion



**Market growth**  
CAGR 2001-2006



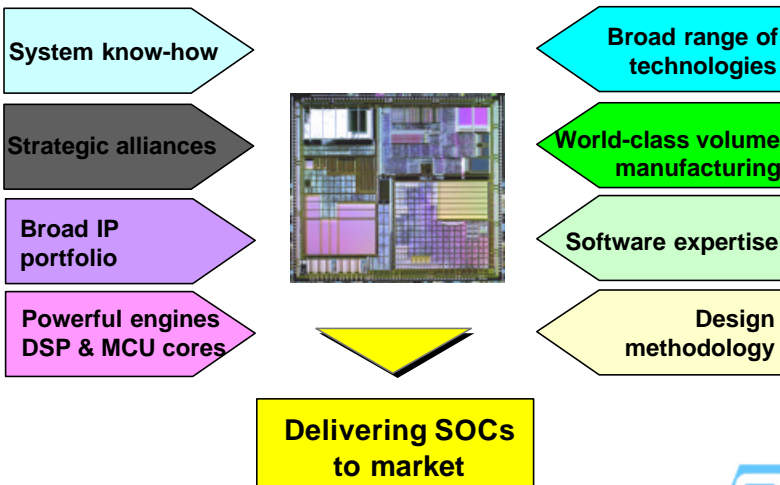
\*Estimates within a variance of 5% - 10% in the absolute dollar amount, the relative weighting of each of the Company's target segments in the first half of 2003

Sources: ST

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## A **pioneer** and **leader** in system-on-chip solutions



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# Complete product solutions for high growth applications

## Priority segments



Computer peripherals



Digital consumer



Automotive



Communications



Smart cards

## Focus applications

- |                         |                   |                      |                           |             |
|-------------------------|-------------------|----------------------|---------------------------|-------------|
| ○ Data storage          | ○ Set-top boxes   | ○ Engine/body/safety | ○ Wireless                | ○ Telephone |
| ○ Printers and imaging  | ○ DVDs            | ○ Car radio          | ○ Networking              | ○ Banking   |
| ○ Monitors and displays | ○ Digital TVs     | ○ Car multimedia     | ○ Wireless infrastructure | ○ User ID   |
| ○ Webcam                | ○ Digital cameras | ○ Telematics         |                           | ○ Security  |
| ○ Optical Mouse         | ○ MP3 players     |                      |                           |             |

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# Diversified customer base

## H1 2003 Top 30\* OEM and Top EMS Customers

### Communications

- Alcatel
- Ericsson
- Motorola
- Nokia
- Nortel Networks
- Siemens

### Consumer

- Echostar
- Hughes
- LG Electronics
- Matsushita
- Philips
- Pioneer
- Samsung
- Scientific Atlanta
- Sony
- Thomson
- Vestel

### Automotive

- Bosch
- Conti
- Daimler-Chrysler
- Delphi
- Denso
- Visteon (Ford)
- Marelli

### Computer

- Agilent
- HP-Compaq
- Maxtor
- Seagate
- Western Digital

### Smart Card / Industrial

- Delta

### EMS

- Celestica
- Flextronics
- Sanmina-SCI
- Solectron
- Jabil

\* Alphabetically listed by main application sector

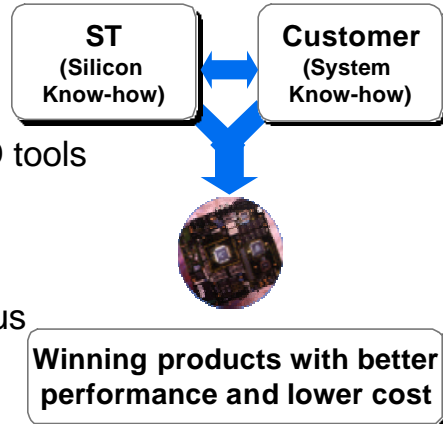
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## Vital role of strategic alliances

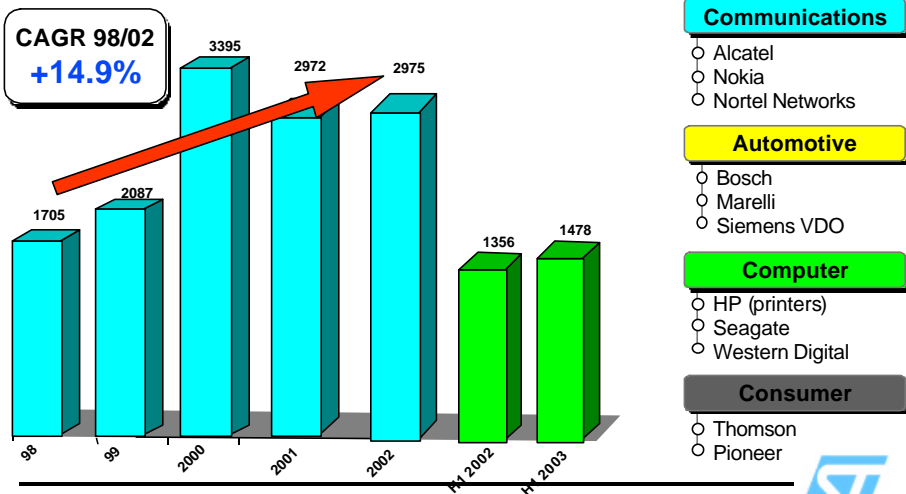
- Full range of leading-edge technologies
- Design expertise and CAD tools in analog and digital
- Efficient manufacturing
- Corporate culture with focus on partnership



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## Global strategic alliances

Revenues from Strategic Partners\* (MUS\$)

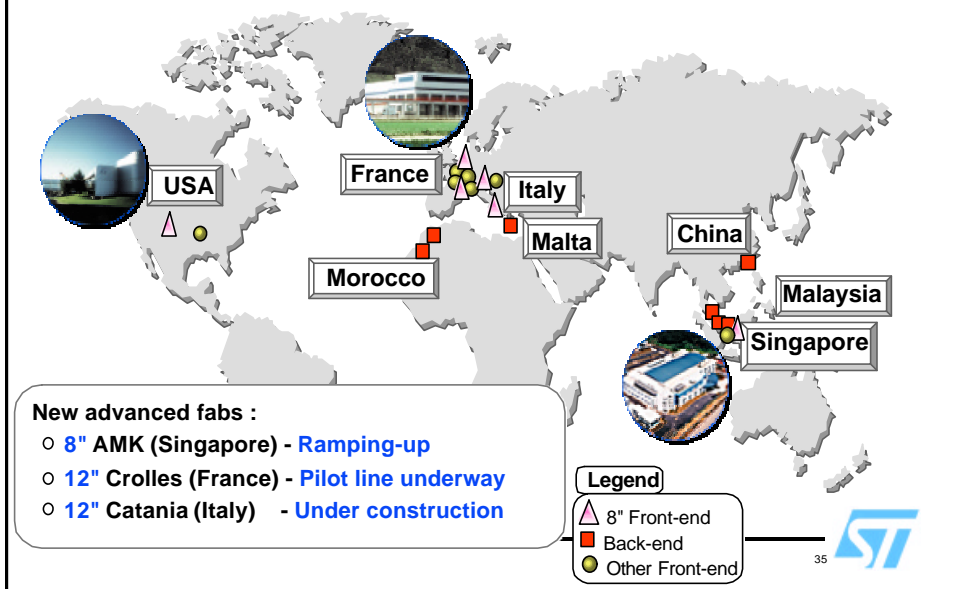


\* Total of 12 partners, 11 of which being disclosed



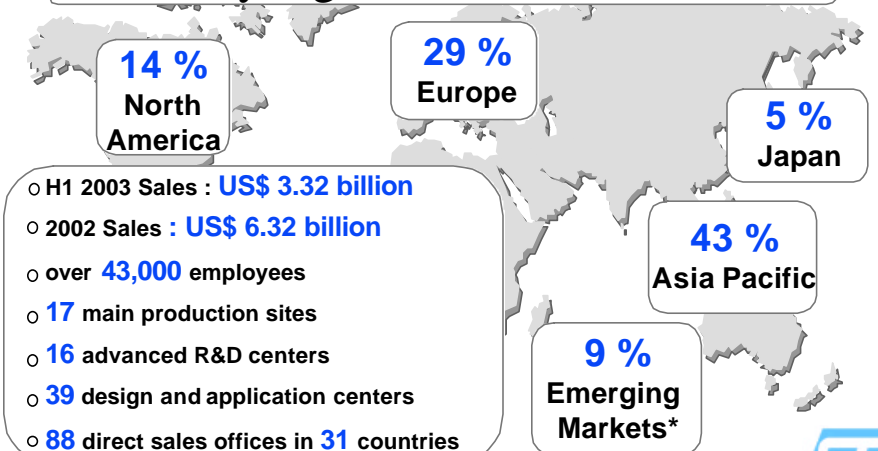
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# Global manufacturing infrastructure



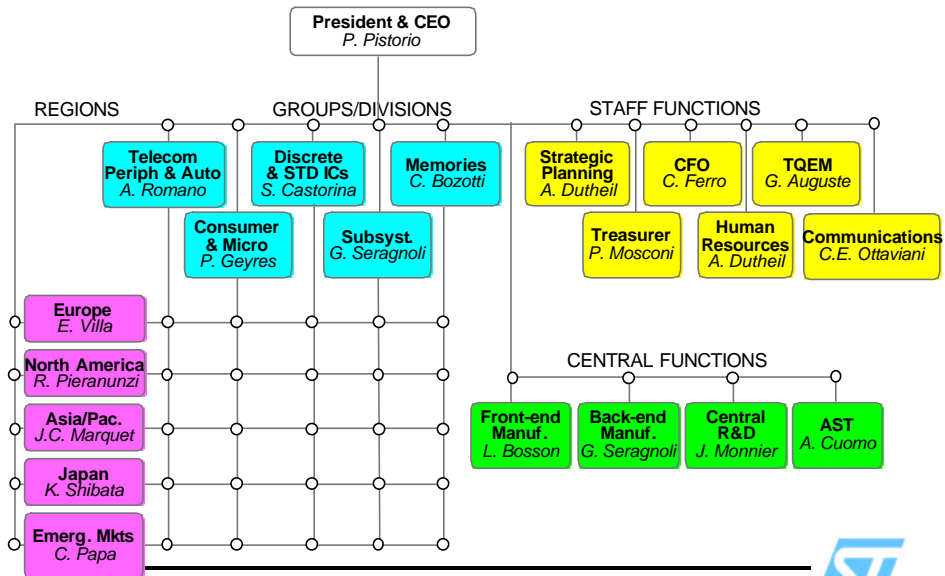
## STMicroelectronics a global semiconductor company

### Sales by region % of H1 2003 sales



\* Eastern Europe, India, Africa, South America, Middle East

# The organization



## ST into the Top 5

### 2002 Final Rankings

Dataquest		
Rank	Company	Sales \$M
1	Intel	25 260
2	Samsung	8 630
3	Toshiba	6 450
4	ST	6 350
5	TI	6 240
6	NEC	5 690
7	Infineon	5 250
8	Motorola	4 780
9	Philips	4 360
10	Hitachi	4 120

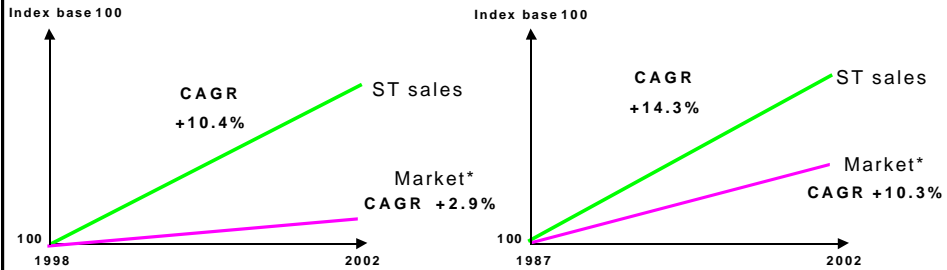
Sources : Gartner Dataquest 2003



# Outperforming the market

**ST has outperformed the market in the latest cycle**

**ST has outperformed the market since its foundation**



\* Sources: WSTS, ST

